

# Optimize Your Board's Performance

When you have one of the more than 3,100 ICD.D designates at the table, you have someone who has made a lifelong commitment to be a better director, and ultimately, create better boards and better business.

With an ICD.D, you have a director who can make a difference.

## CONGRATULATIONS TO THIS YEAR'S ICD.Ds!

Joanne L. Abram	James R. Clay	H. Christine Hand	David Robert Lloyd	Catherine Anne Novick	Dayna Spiring
Bill C. Adsit	Sean Cleary	Wayne Harden	John Lockbaum	Dan O'Byrne	Peter Stalenhoef
Bryan James Aitken	Tom Clift	Charlie Harling	Pete Low	Allan P. O'Dette	Alison L.C. Starke
Brock Alexander	Jeannie Collins-Ardern	Philip Harris	Daniel F. Lussier	Larry Robert Ohlhauser	Richard Karl Alfred Starke
Eric Alexandre	André Corbould	Clayton Harris	Kendra MacDonald	R. Brett Oland	Lloyd P. Steier
Farzad H. Alvi	Jacynthe Côté	Saad Hasan	Keith E. Macdonald	Eden M. Oliver	Michael Stern
Bonnie Andriachuk	Andrea Cotroneo	Kelly J. Hastings	Barry Macdonald	Christina S. Ouellette	Cynthia Stewart
Kevin Angus	Shivon M. Crabtree	Jonathan Hausman	Paul MacDonald	A. Brett Padget	Leonard W. Stewart
Anne-Marie H. Applin	Dale Craig	Rubina Hausman	D. Geoffrey Machum	Michael Parent	Donna Stone
Robert S. Armstrong	Margo Crawford	Brendan Hawley	Jay MacIsaac	Young S. Park	Douglas Stratton
Kimberly H. Armstrong	Karen Creighan	Edward A. Heakes	Michael Mackasey	Greg Parker	Jeff Stubbs
Dawn Arnold	G. Sean Crockett	Brian D. Heald	Gregory MacKenzie	Steven E. Parry	Blair Swystun
Susan Joy Bangsgrove	Raymond D. Crossley	Lisa Heidman	Tiff Macklem	Priya Patil	J.D. Tattle
Brenda Bartlett	Josée Daignault	Bridget Hennigar	Katherine MacMillan	Maarika Paul	Susan E. Taves
George Bass	Jean Daigneault	Christian B. Hensley	Charles MacQuarrie	Greg B. Pelling	Lorne J. Taylor
Deborah Battiston	Guy P. Dancosse	Karen Herd	Winston Maharaj	Gail Penney	Karen J. Taylor
Barbara J. Beaudoin	Shelly Lin Dauphinee	Daniel Hinse	Morteza Mahjour	Mary Persson	Donna L. Taylor
Jacqueline Beauvillage	Andre De Leebeeck	Daniel Holland	M. Jolene Mahody	Iris G. Petten	Irv Teper
Margaret (Meg) Louise Beckel	Teo Dechev	Kate Hoogendoorn	Sylvie Major	David F. Phillips	Charles A. Tessier
Mark A. Beckles	Steven Delaney	Kevin W. Hoppins	Lesli Malegus	Stephen A. Pike	Nicholas Thadanev
Mike Begin	Elisabeth (Lisa) DeMarco	William R. Horton, JR.	Stephen John Mallory	Barbara M. Pitts	Scott Thon
Robert Bensch	Peter Dent	Chuck Hounsell	Philip Manel	Helen Platis	Vince Timpano
Michel Bergeron	Darin E. Deschamps	Mary Lou Hukezalie	Gianna M. Manes	Greg Pocherewny	Ivan Toner
Daniel Berthelet	Michael Detlefsen	Carmelle D. Hunka	Dimitrios Manolopoulos	Luc Portelance	Michael Tremblay
Robert Bessette	Terrie-Lynne Devonish	R. Scott Hutcheson	Bruce A. Marchand	Carol Poulsen	Barbara Trenholm
Norman M. Betts	Serge Dubreuil	Trina Innes	Kelly Marshall	Colleen Pound	Ian F. Troop
Donald Allan Bialik	Marc Duchesne	Veni Iozzo	Lucie Martel	Nancy Prenevost	Steven Trumper
Sue Bohaichuk	B. Frank Duffy	Andrew Irvine	Nicole Martel	Jeff Prentice	Chris Trumpy
Nicole Boivin	Roger T. Duguay	John K.F. Irving	Mary E. Martin	Poonam Puri	Erika Tse
Anthony Booth	Gordon Dunning	Alan Iwasaki	Kimberley Mason	Shahzad Rahbar	Laurie Tugman
Paul R. Boucher	Benoît Duplessis	Susanne Lyndsie Jakobsen	Raymond Massi	Martin Rancourt	Lois Mary Tullo
Guillaume Bouthillier	Peter Dymott	Ian W. Jarvis	Wes May	Aley Raza	Jean-Francois Turgeon
Scott Boyer	Glen Dyrda	Mona J. Jasinski	William J. McAdam	Margaret D. Redmond	Richard Turner
Torstein Braaten	Tom Eisenhauer	David Jenkins	Robin Bruce McAdam	H. Elise Rees	Akolisa Ufodike
Sarah P. Bradley	Richard P. Ellis	Paul Jewer	Lovisa M. McCallum	G. Penny Reeves	Douglas Urch
Patricia Bradshaw	Kevin Empey	Paul R. Jewer	Steve McCaughey	Steve Reid	Bernard Vanderhorst
Raymond J. Braun	Jim Falle	Cameron John	Scott McDonald	David Reid	Kip Van Kempen
Carolyn Brennan	Neil Fassina	Cal Johnson	Douglas McDonald	Elisabeth Riley	John S. Varghese
Marilyn Brennan	Christopher Feindel	Harry Joosten	Rachael H. McEachern	Andrea Robertson	Sybil Veenman
Jean Luc Breton	Carolyn Feindel	Harry Joosten	Ron McEachern	Judith N. Robertson	Josef Vejvoda
Michael Brien	Susan Judy Feldman	Peter C. Kalbfleisch	Michael McFaul	Peter D. Robertson	Rob Velan
Brian Brodie	Gary Filmon	Allan Kallal	Hugh McGillivray	Susanne Robertson	Michael Vels
Angela L. Brown	Paul Finkbeiner	Stephen Kampers	James P. McGovern	Tracy Robinson	Sylvain Vincent
Edward M. Brown	Rebecca Finley	Shafin Umedali Kanji	Terrance L. McKibbin	Michael M. Roellinghoff	Tom Vincent
Kerry Brown	David Fleck	Aubrey E. Kauffman	Rian McLaughlin	Joy P. Romero	Catherine Wade
Donna L. Bryden	Rabiz N. Foda	Ron Keefe	Brent J. McLean	Elaine Roper	Sandy Walker
Horst D. Budde	Nicole Forsyth	Karen Keilty	Doug McLean	Larry Rosia	A.C. (Sandy) Wallace
Jane Greene Budrevics	Sharilee Fay Fossum	Kathleen Keller-Hobson	Stephen McLennan	W. Graeme Rouston	Danielle M. Waters
J.F. (Jake) Burlet	Lynne F. Fraser	John Kemp-Welch	Karen McRae	Jean Roy	Dale Weil
Nicolle Butcher	Cheryl Ann Fraser	Carol Alter Kerfoot	Andrew Meikle	Daniel Ruch	Thomas G. Wellner
David Byng	Catherine E. Freeman	Paul Kerr	Pina Melchionna	Brant G. Sangster	Helen June Wesley
Allison Byrne	Peter M. Friedmann	Margaret Klatt	Irene Merie	Taki Sarantakis	Lyle C. Whitmarsh
Keith Bytheway	Lara Gaede	Paul Andrew Kochan	Garry P. Mihaichuk	Gerald Savaria	Robert L. Whitwham
Marie A. Campagna	Charles Gagné	Gestur Kristjansson	Robert J. Miles	Michelle Savoie	Pamela D.E. Wicks
Alex S.L. Campbell	Yves Gagnon	Donald F. Kyte	Charles Milne	Alice Sayant	Ed Williams
Paula M.A. Campkin	M. Alana Gallagher	Sandip K. Lalli	Esther Miralles Manresa	James D. Scarlett	Glenn Dennis Williams
Maria Capozzi	Jim Garner	Danial K. Lam	Martin P. Molyneaux	Robert William Schafer	Roderick Wilmer
Cynthia Caron Thorburn	Andrew Gaudes	Tony LaMantia	Richard A. Morawetz	Chris Schnarr	James B. Wilson
Martine Carré	C.J. Gavsie	René Lamarche	Robert Moreau	Alison Schneider	Pamela Winsor
Joyce F. Carter	Dan George	John MacNair Lamb	Gabrielle Morrison	Paul Schneider	Victoria L. Withers
Monty Carter	Gaetano Geretto	G. Ross Lamont	Maria Morsillo	John F.T. Scott	Jennifer Witterick
Meredith Cartwright	Lesley Gibson	Carl Landry	David L. Mowat	Hélène Séguinotte	Bruce H. Wolfgram
Alejandro Carvallo	Brent Gilbert	Carol Jacqueline Lane	Larry E. Munroe	C. Mark Sherman	Catherine Wood
Sharon Castelino	Anne Gillespie	Sophia Langlois	Michael D. Murphy	Robert Gordon Shirra	Phoebe Wright
James Causgrove	Shawn L. Good	Stuart Lazier	Sean C. Murray	Russell D. Siemens	Yung Wu
Christina Cepeliauskas	Marianne Gouras	Dan J. Lefavre	Janice Murray	Karl Sigerist Jr.	Cheryl Yaremko
Ken Chan	Patricia A. Graham	Sheila Leggett	Sarine Mustapha	Kevin Sitka	Robert Youden
R.L. (Bob) Chisholm	Gordon H. Graham	Angela Lekatsas	Jay Nadarajah	Michael Smerdon	Diane Yuill
Kin Choi	Gus Grant	Marc Lemaire	Eric Nadin	Andrew Lee Smith	Stephen Yuzpe
Dev Chopra	Kenneth Greene	Michael S. Leonard	Kevin F. Nagel	Gerry R. Smith	Kevin M. Zimmel
Peter Ciceri	Sandra Greer	Ave G. Lethbridge	Andy Neigel	Sara Jane Snook	
Anthony Cina	Pierre Guilbault	Carl Leung	Jennifer Newman	Ed Sollbach	
Neal Clarence	David W. Guscott	Michael Linton	Adrienne Nickerson	Steve Somerville	
	Cliff Hacking	Brian William Livingston	Hugh Notman	Charles Douglas Spiring	

Completion of the ICD-Rotman Directors Education Program is your first step in attaining the ICD.D designation.

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